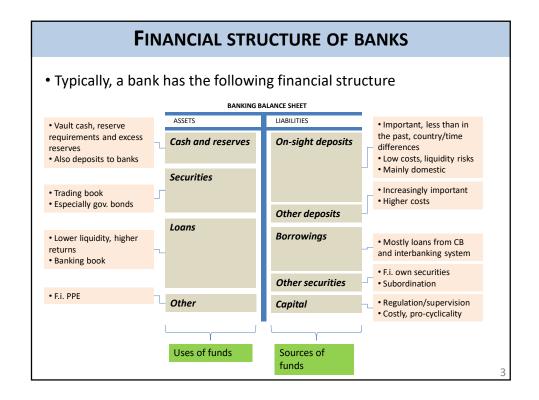


AGENDA

- Financial structure of banks
- Main banking management areas
- Banking performance
- Evolution and issues of banking



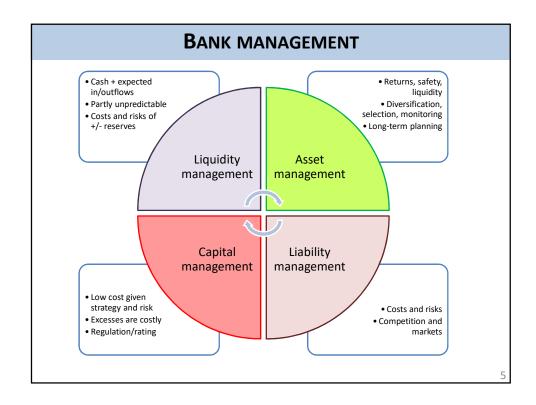
FINANCIAL STRUCTURE OF BANKS

Banking operations move around asset transformation:

- Selling liabilities with features desirable by lenders
- Buying assets with features desirable by borrowers
- Profitable if liabilities are cheap compared to returns on assets (rationale of intermediation), considering also risks

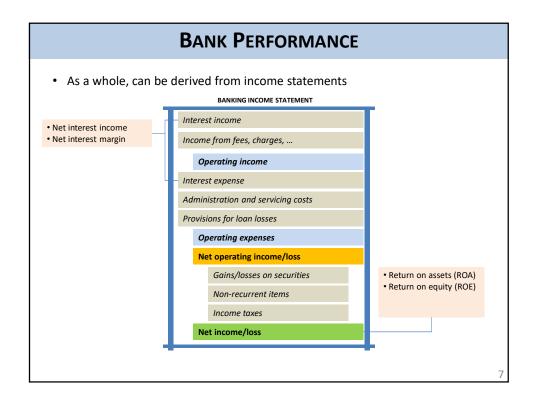


- Risks if short-term liabilities question bank's soundness compared with less liquid, longer-termed assets (bank runs)
- Transforming mainly **liquidity/duration** and **credit** risks, but extending to **geography** and **size**



BANK MANAGEMENT

- Banks also provide products and services that do not influence balance sheets directly: off-balance sheet activities
- Main examples:
 - Servicing loan sales and securities' issues
 - Accessing markets on behalf of customers (Forex, stocks, ...)
 - Issuing guarantees on debt of customers or loan commitments
 - Trading in derivatives, commodities and currencies
- Off-balance sheet activities provide significant profitability but at the cost
 of material increases in risk-taking (leverage, pro-cyclicality, fair valuation,
 regulatory arbitrage, ...)



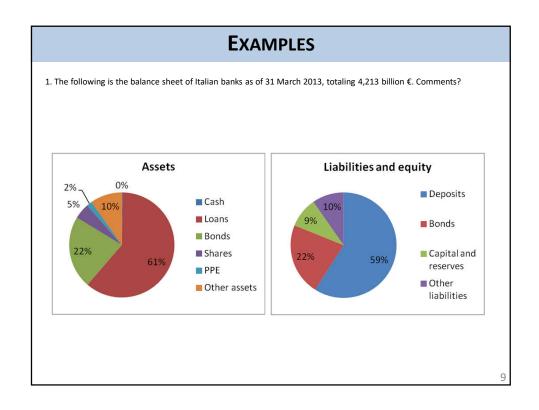
EVOLUTION AND ISSUES

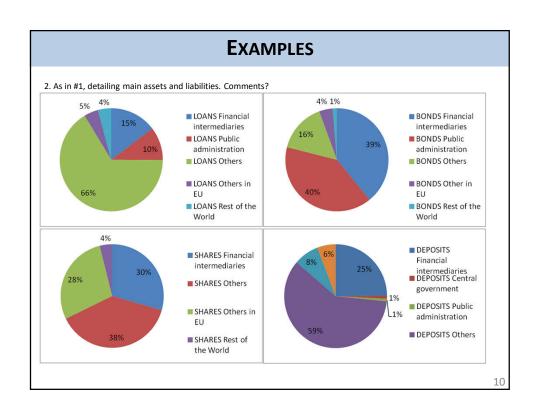
Historical and current major issues:

- · heavy regulation, increasing sophistication
- · separation between lending and trading in securities
- separation between borrowers and ownership of banks

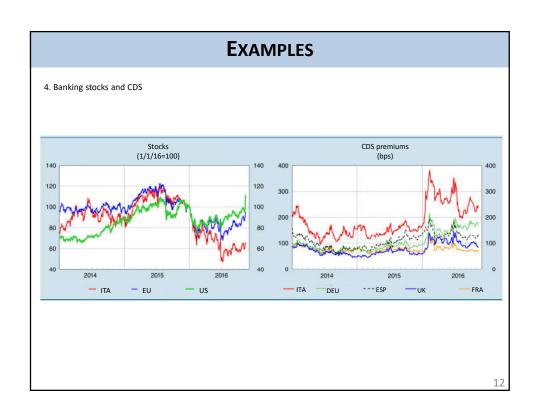
However:

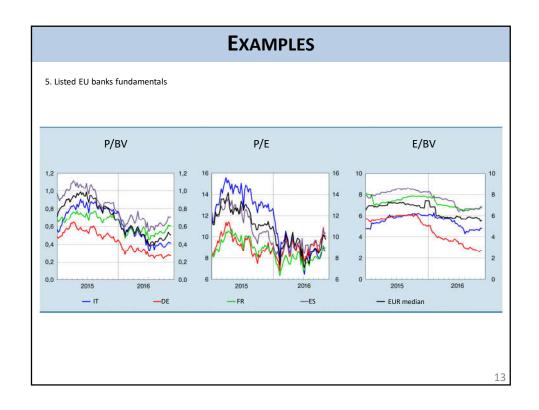
- heavy regulation stimulates innovation to **arbitrage** across financial sectors (f.i. shadow banking)
- separation can be circumvented or avoided (f.i. country borders, securitisation, ...)
- innovation is faster than rule-based regulation (f.i. web)
- regulation has costs lowering efficiency and competition (f.i. interest rate restrictions)





EXAMPLES						
3. As before, detailing loans totaling	g 2,650 bln €. C	omments?				
Banks	ITA	347,293	13.09%			
	EURO	80,867	3.05%			
	ROW	90,129	3.40%			
Monetary institutions	ITA	30,382	1.15%			
	EURO	80,762	3.04%			
Financial intermediaries	ITA	237,384	8.95%			
	EURO	23,734	0.89%			
Insurers and pension funds	ITA	4,819	0.18%			
	EURO	161	0.01%			
Government	ITA	184,846	6.97%			
	EURO	605	0.02%			
Public administrations	ITA	82,833	3.12%			
Non financial companies	ITA	855,244	32.24%			
	EURO	9,455	0.36%			
Consumer families	ITA	499,635	18.83%			
Production families	ITA	96,667	3.64%			
No profit organisations	ITA	10,220	0.39%			
Other	EURO	436	0.02%			
	ROW	17,681	0.67%			





EXAMPLES

6. The following is the Italian banking income statement as of Dec. 2012 and 2016 (mln $\mathfrak E$). Comments?

	2012	2016	CAGR
Interest margin	37,092	39,808	1,78%
Other revenues	37,472	41,805	2,77%
Intermediation margin	74,564	81,613	2,28%
Salaries	-24,459	-31,801	6,78%
Other operational costs	-22,450	-28,250	5,91%
Operating result	27,655	21,562	-6,03%
Impairment on loans	-24,195	-33,228	8,25%
Other impairments	-6,057	-5,359	-3,01%
Other income and expense	-2,233	1,989	
EBT	-4,830	-15,036	32,83%
Income taxes	2,349	-1,340	
Net income	-2.480	-16.376	60.30%

