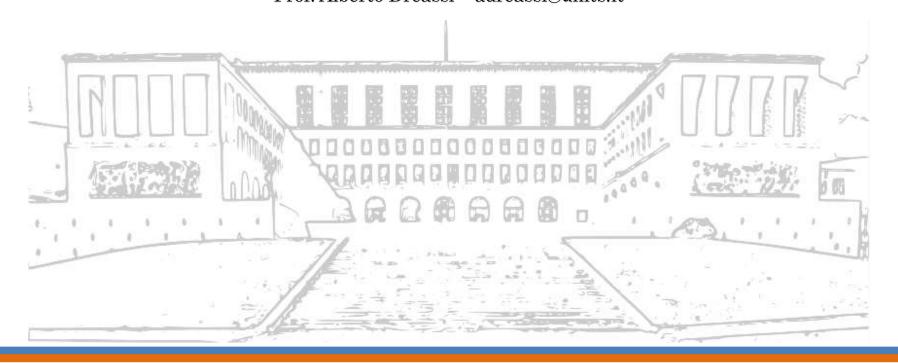
## FINANCIAL MARKETS AND INSTITUTIONS

# Insurers and Pension Funds

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## **A**GENDA



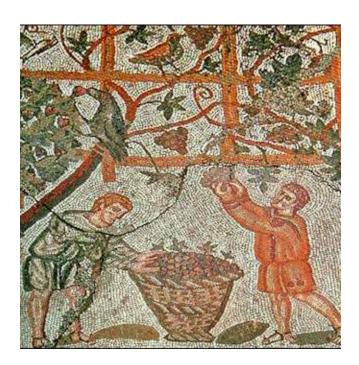
- Why insurance? How does it work?
- Types of insurers and policies
- Why pensions? How does it work?
- Types of pensions and funds
- The Italian pension system

## WHY INSURANCE?

Future «unpredictable» events with adverse financial consequences







First solution: mutuality –

the uncertain individual risk is transformed in a share in the uncertain collective risk...

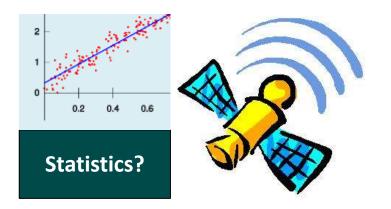
# WHY INSURANCE?

### What do we need to insure?



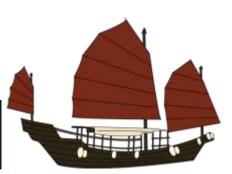








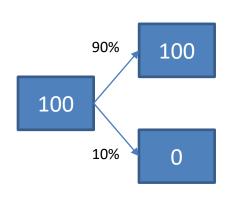
Insurers?
Agents?



## WHY INSURANCE?

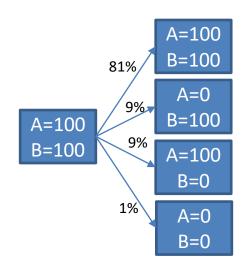
## Example:

You own land worth 100. A flood can destroy it. You don't know that p=10%



$$E(A) = 90$$

$$\sigma(A) = 30$$



$$E(A) = 90$$

$$\sigma(A) = 21$$

# With 100 exposures?

$$E(A) = 90$$

$$\sigma(A) = 3$$

# With 1000 exposures?

$$E(A) = 90$$

$$\sigma(A) = 0.95$$

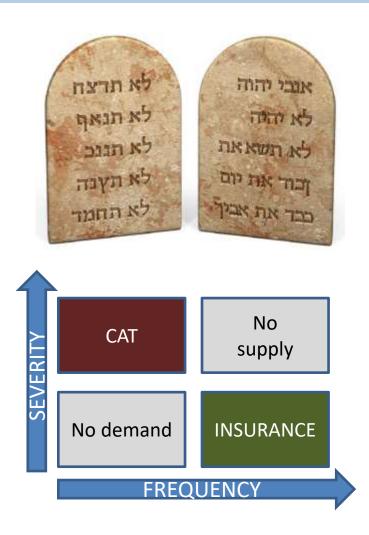
How to reduce uncertainty? Through experience and data

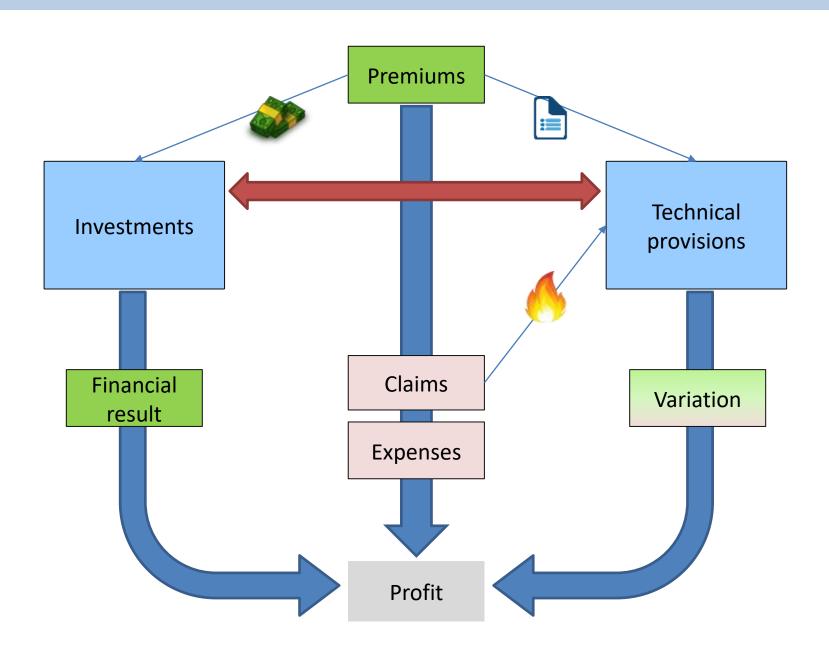
- "Modern" insurance:
  - Individual risk turns into an up-front certain cost (premium): expected frequency times severity (plus safety margins / costs)
  - If/when the event occurs (risk) the consequences are indemnified (claim)
  - If timing/magnitude of claims are predicted correctly, profits are made
- Usual issues...
  - Adverse selection of "bad" risks
  - Moral hazard: incentive to misbehave (fraud)
  - Conflicts of interests

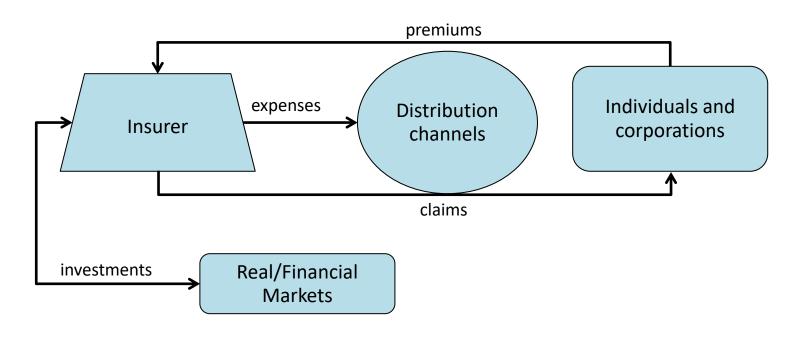


### Asymmetry requires principle-based contracts:

- Qualified relationship between insureds and risks/beneficiaries
- Actuarial pricing and underwriting:
  - High number of uncorrelated homogeneous exposures
  - Quantifiable (non-CAT) losses
- Utmost good faith and indemnity principle
- «Covenants»: exclusions and limitations to indemnities
- Fraud prevention
- Self-insurance and risk-sharing





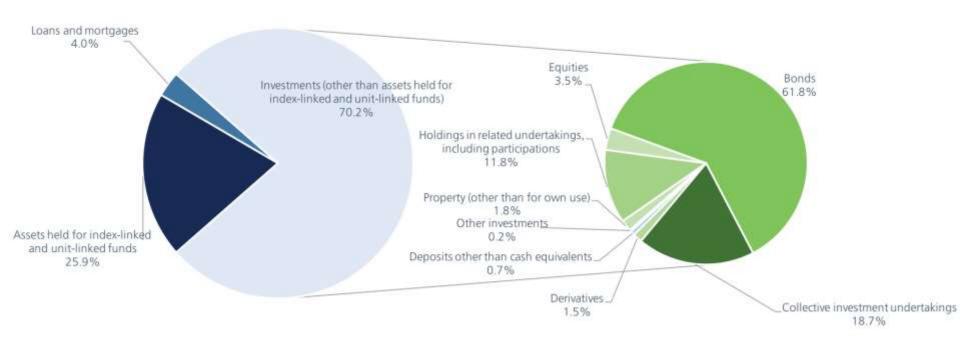


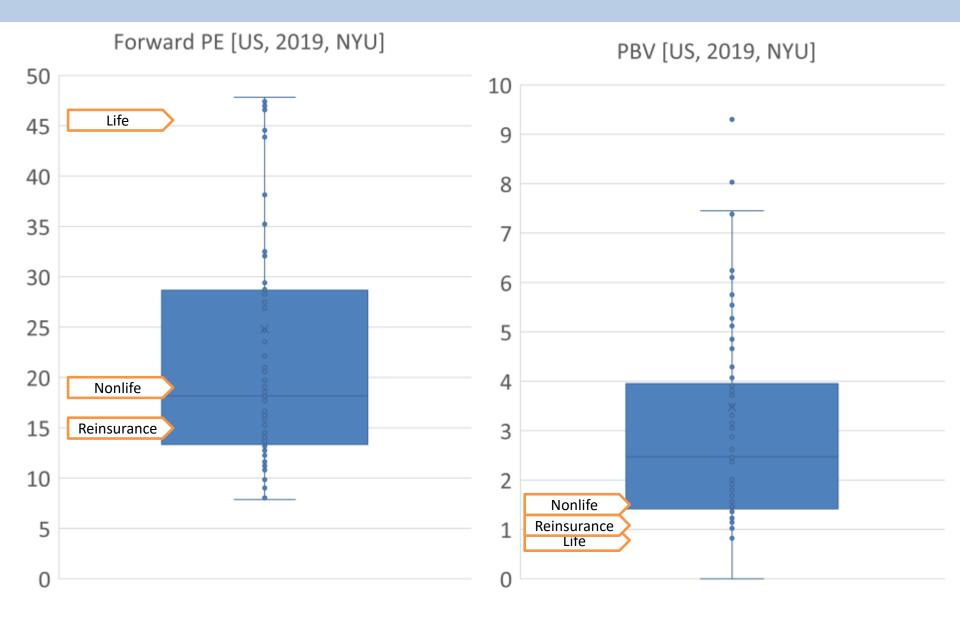
#### **Income statement**

#### **Balance sheet**

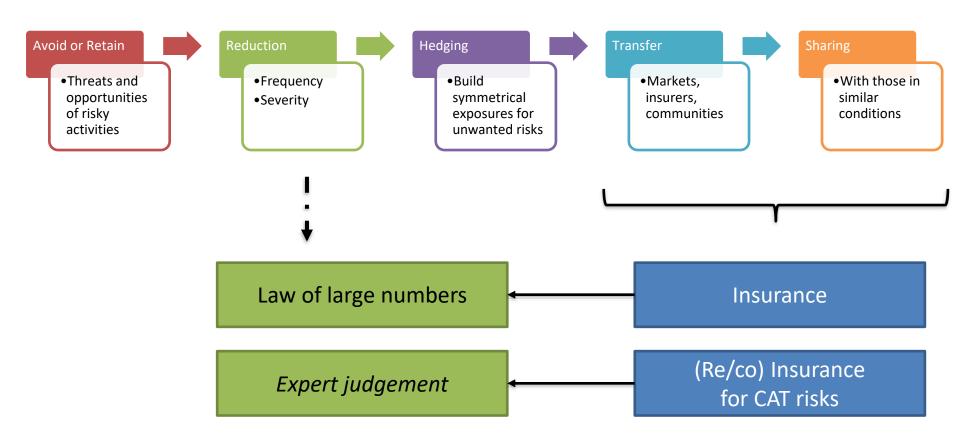
Assets	Equity
Investments - Stocks	Liabilities
- Bonds - Funds	Provisions on policies

## Breakdown of insurers' investment portfolio — fourth quarter 2018<sup>3</sup>





## INSURANCE VS RISK MANAGEMENT



## **INSURANCE PRICING**

Commercial Premium = Frequency  $\times$  Severity + Loadings + Taxation



#### Pure risk premium

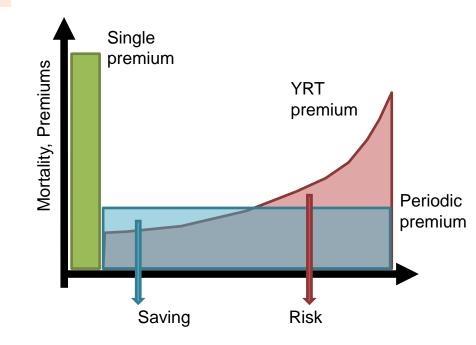
- Ultimate cost
- PV of future benefits

- Safety
- Acquisition and administrative costs

EX: single premium for a 20-y-o to get 1 € if alive after 10 years (i=1,5%) [ITA mortality tables]

$$\frac{\text{Cohort } 30 - \text{y} - \text{o alive}}{\text{Cohort } 20 - \text{y} - \text{o alive}} \times v^{10} = \frac{99160}{99465} \times 0,862 = 0,86€$$

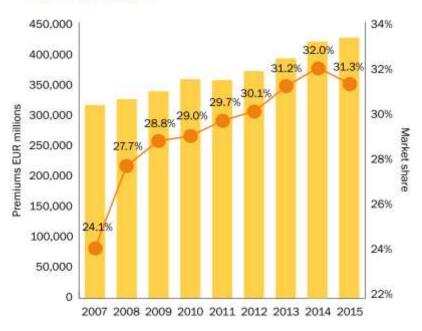
For a 80-y-o, 0,39€

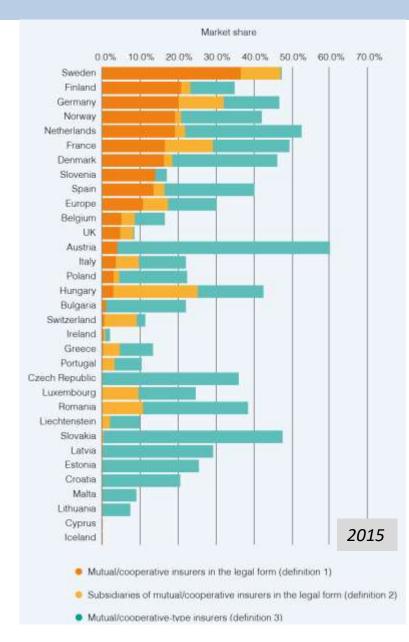


## Two types of insurers:

- Stock companies
- Mutuals: owned by policyholders, profits as refunds or discounts

# European mutual premiums and market share





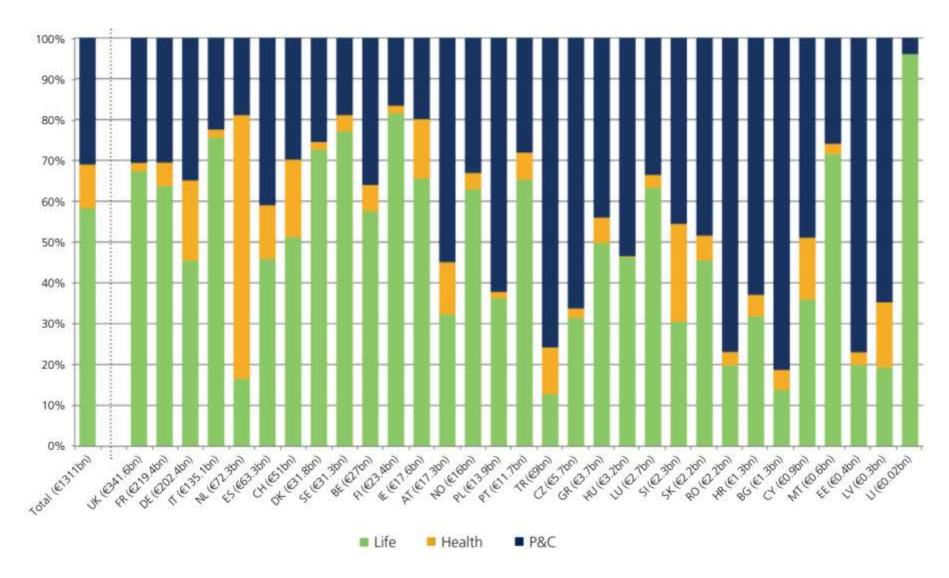
#### Market shares for total direct premiums written by main markets and by region, 1980-2029F Global market share 100% 4% 1% 2018E 2029F 7% 1980 8% 3% 6% 1 US 42% 28% 25% 18% 80% 18% 20% 2 China 0.0% 11% 16% 3 Japan 16% 8.5% 7.1% 11% 60% 4 UK 4.7% 7.4% 6.5% 33% 20% 3.5% 5 France 5.5% 5.0% 30% 40% 6 Germany 8.6% 4.7% 3.5% 22% 7 South Korea 0.4% 3.3% 1.9% 44% 20% 3.2% 8 Italy 0.3% 3.4% 31% 28% 1.8% 2.7% 9 Canada 3.3% 2.7% 10 Taiwan 2.4% 2.5% 0% 1980 2029F 2018E ■ US and Canada ■ Advanced EMEA Advanced Asia-Pacific

Emerging Asia excl China 

Other emerging markets

China

## Gross written premiums by country — 2018



### Life insurance: death, superannuation, long-term health

- Offering term/whole life, LTC, annuities and products with **financial features** (unit/index linked, ...)
- **Long-term investor**

#### Non-life insurance:

- Protecting wealth (assets) and liability (f.i. TPML)
- Events are recurring and difficult to estimate
- Offering frequently multiple guarantees (property, liability) but also credit insurance, protection from lawsuit's costs and assistance
- Short-term liquid investor

**Reinsurance**: insurance bought by insurers

- Complex B2B contracts and treaties
- Purposes: capacity and protection from CAT, expertise and entry/exit from markets, loss stabilisation

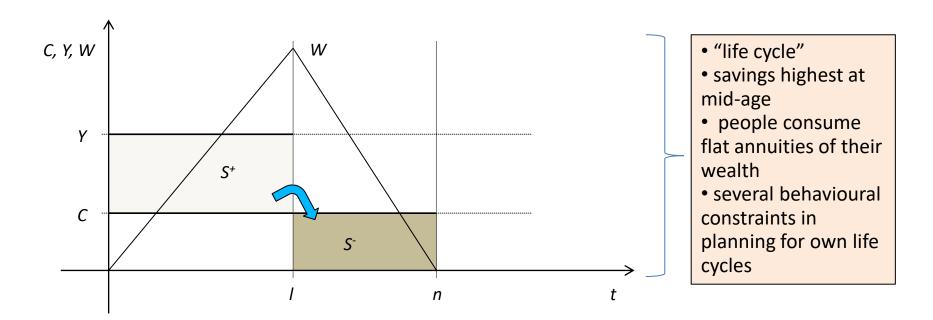






## WHY PENSIONS?

Income and consumption are not stable: demographic and financial risks



- Need for income after retirement + protection from uncertainties (health, inflation, unemployment, ...)
- Long cumulation phases, pension funds are very large institutional investors
- Pension funds similar to mutual funds, but with constraints on liquidity and frequently with tax incentives

## PENSIONS PRODUCTS AND FUNDS

## Two main regimes:

- **Defined-benefit** (DB):
  - participants decide the future benefit
  - contributions are changed accordingly
  - risky for sponsors and participants
- **Defined-contribution** (DC):
  - participants decide the level of contributions
  - benefit will depend on cumulated contributions
  - financial and demographic risks passed on participants

Public funds are often PAYG, many provide defined benefits and usually mandatory

Private funds are funded, mostly DC and often voluntary



## PENSIONS PRODUCTS AND FUNDS

## Risks of PAYG systems:

$$average \ pension = \frac{contributions \times wages \times employed \times fiscal\_transfer}{dependency\_rate \times retired}$$

$$DEMOGRAPHY$$

### Risks of funded systems:

- Demographic (annuity conversion)
- Financial
- Responsibility of individuals: financial literacy + long term planning



# THE ITALIAN PENSION SYSTEM (BRIEFLY)

Long series of reforms, after emergence of «difficulties» since late 1980s:

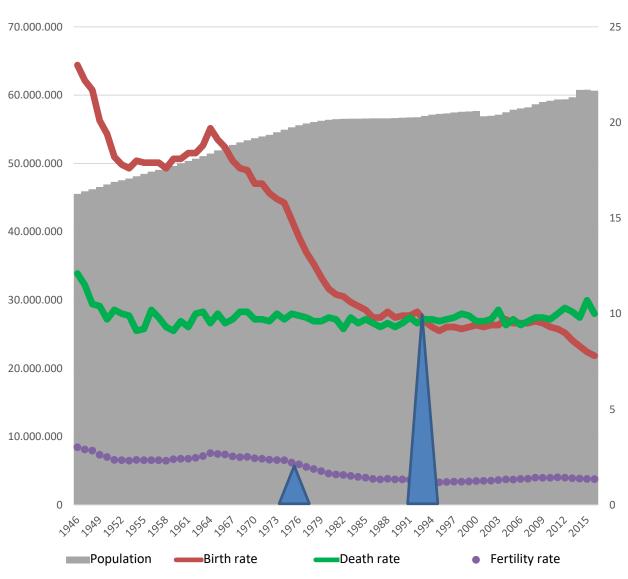
- PAYG
- now entirely contribution-based (with transition)
- Progressively aligning requirements between genders, public/private sector, employees and self-employed (not between/within generations)
- Progressively removing «full» early retirement: advance of old-age benefits with penalties on conversion rates

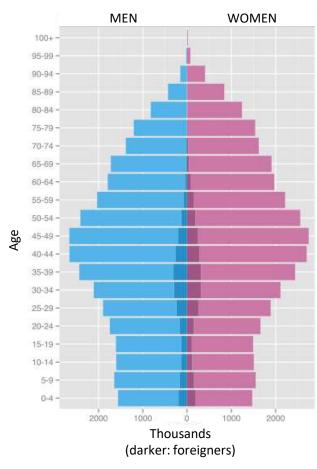


- **Retirement age** linked to life expectancy (67+, but effective age is much lower)
- Contributions compounded as nominal average GDP growth
- Replacement rates vary between 40-80%: huge impact of salary/careers/age

# THE ITALIAN PENSION SYSTEM (BRIEFLY)

## Why?

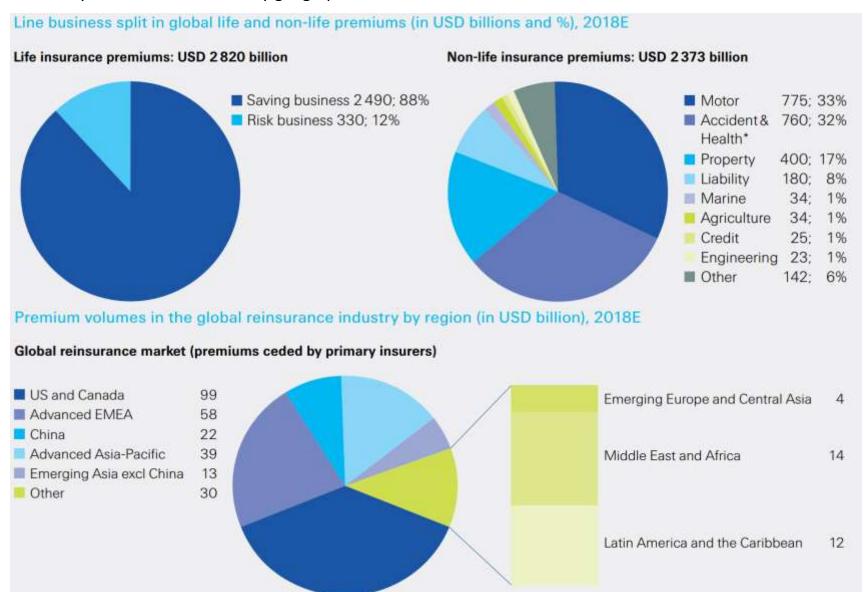




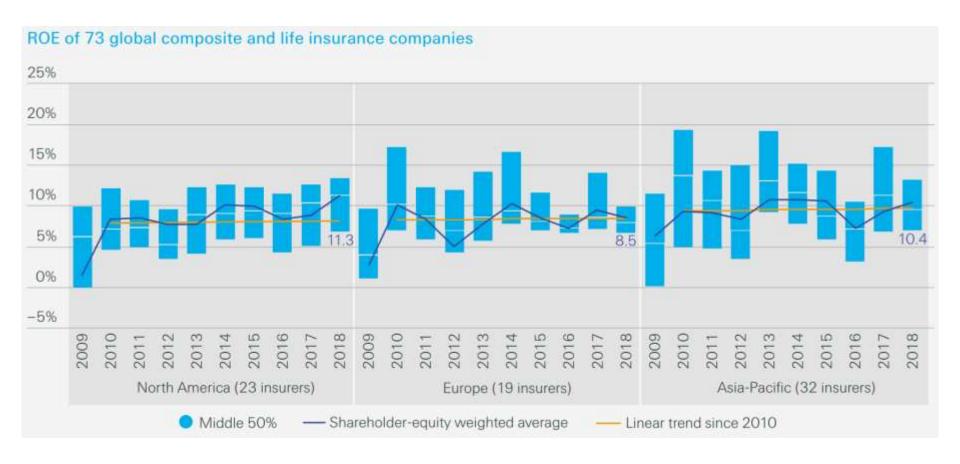
#### 1. Insurance and growth around the world



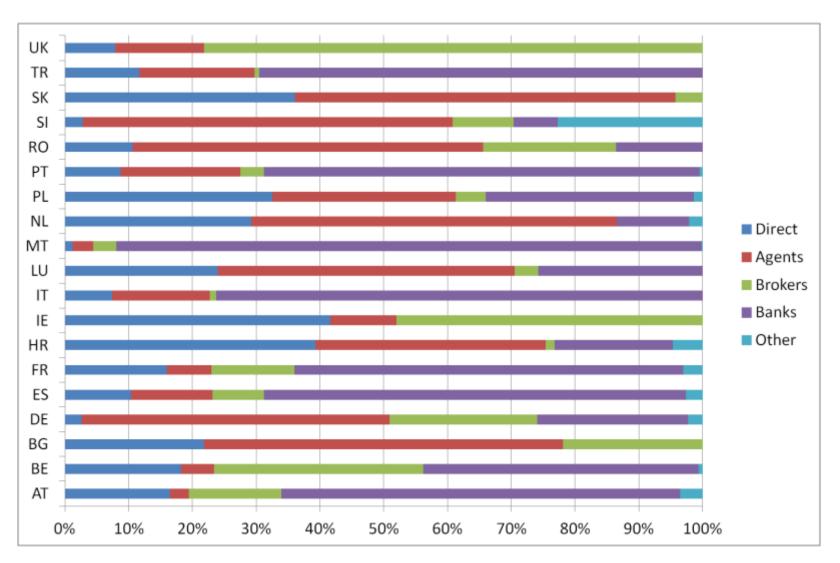
#### 2. Insurance by LOB and reinsurance by geographic area



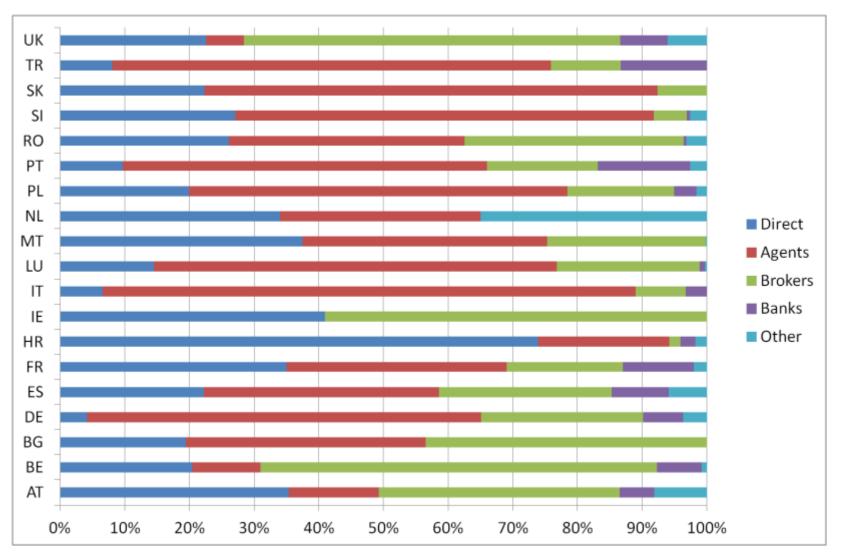
#### 3. Profitability of insurers



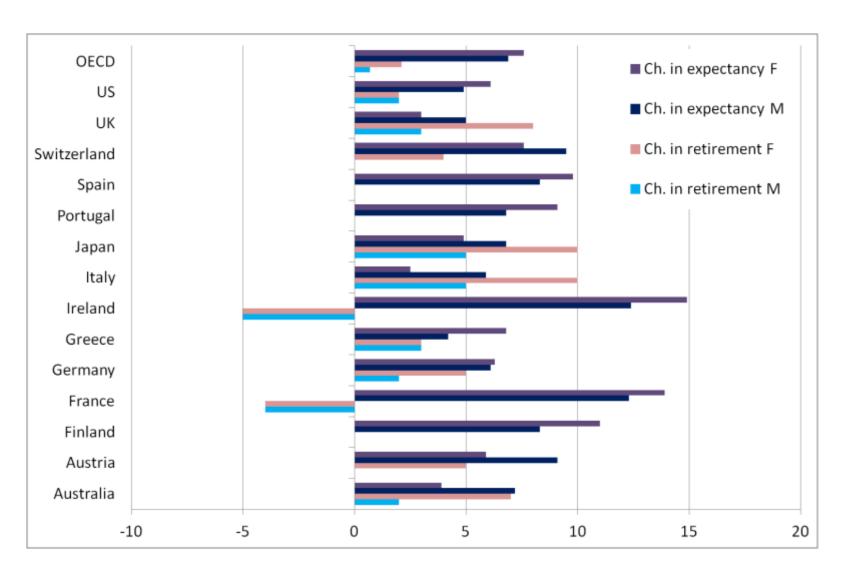
#### 4. Insurance distribution - Life



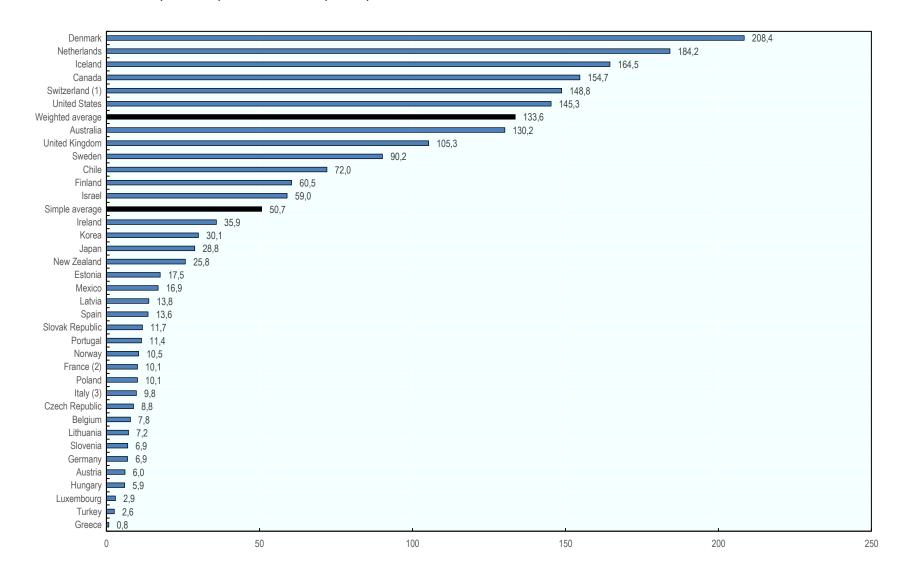
#### 5. Insurance distribution - Nonlife



6. Life expectancy and retirement age: 1960-2050 differences (OECD)



#### 7. Pensions assets (funded) as % of GDP (2017)



#### 8. Pension funds asset allocation (2017)

