

Corso di Biotecnologie applicate A.A. 2024-2025

Milena Sinigaglia, Alifax R&D Trieste, 18th March 2025

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- 1. Who we are?
- 2. What is an In Vitro Diagnostic device
- 3. Academy vs Company
- 4. Project management
- 5. In Vitro Diagnostic device development



Samaras

ITALIAN EXCELLENCE IN INNOVATION

120.000.000 IN 2018 9.700 INSTRUMENTS 8888 200 SCIENTIFIC PUBLICATIONS 160 PEOPLE WORKING IN ALIFAX 50 COMPANIES REPRESENTED IN ITALY AND 20 EXCLUSIVE ALI FAX° FAX° ALI FAX°

ALIFAX NUMBERS



SUBSIDIARIES IN RUSSIA, CHINA, SPAIN, BRAZIL,

Alifax was founded in 1988 in Padova by Paolo Galiano as a result of his valuable experience in the laboratory diagnostic market with special reference to hematology, microbiology, serology and autoimmunity fields.

INSIDE INNOVATION

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PADOVA

BORN IN PADOVA, GROWN UP INTO THE WORLD

ALIFAX SPA S.L.

BARCELONA

MOSCOW

LTD SHANGAI

SHANGHAI

ALIFAX BRASIL

SÃO PAULO

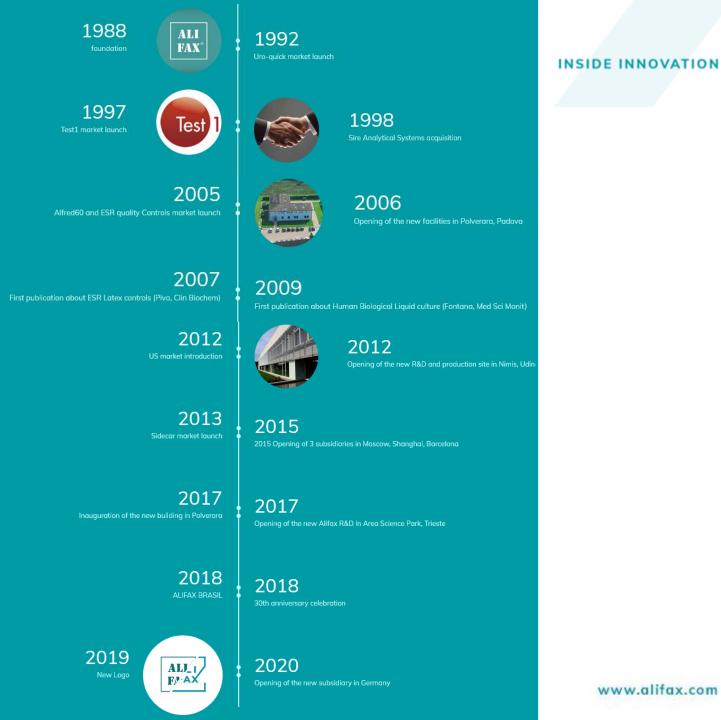
GÖPPINGEN

Nowadays Alifax is present with 5 subsidiaries in Russia, Spain, China, Brazil and Germany. A distribution network that includes more than 100 Countries around the world.

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4	ARGENTINA	31	ETIOPIA		58	LITUANIA	85	SERBIA
5	AUSTRALIA	32	FILIPPINE		59	LUSSEMBURGO	86	SINGAPORE
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14	BULGARIA	41	GUATEMALA		68	NORVEGIA	95	SVEZIA
15	BURUNDI	42	HONG KONG		69	NUOVA CALEDONIA	96	SVIZZERA
16	CANADA	43	HONDURAS		70	NUOVA ZELANDA	97	TAILANDIA
17	CILE	44	INDIA		71	OLANDA	98	TAIWAN
18	CINA	45	INDONESIA		72	OMAN	99	TRINIDAD E TOBAGO
19	CIPRO	46	IRAN		73	PAKISTAN	100	TUNISIA
20	COLOMBIA	47	IRAQ		74	PANAMA	101	TURCHIA
21	COREA DEL SUD	48	IRLANDA		75	PERU	102	TURKMENISTAN
22	COSTA RICA	49	ISRAELE		76	POLONIA	103	UCRAINA
23	CROAZIA	50	KAZAKISTAN		77	PORTO RICO	104	UNGHERIA
24	DANIMARCA	51	KENYA		78	PORTOGALLO	105	URUGUAY
25	EGITTO	52	KUWAIT		79	QATAR	106	UZBEKISTAN
26	EL SALVADOR	53	LETTONIA		80	REGNO UNITO	107	VENEZUELA
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BORN IN PADOVA GROWN UP INTO THE WORLD



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Research, design and production: we internally manage the creation of each instrument

UNI CEN EN ISO

13485:2016

MDSAP

ISO 9001:2015



The entire production process is realised in Italy.

Alifax is directly involved in all the instrument and reagent-related design and production phases. The staff - comprising engineers, mechanics, biologists, chemists and software engineers – work in synergy on every aspect regarding the development of new diagnostic methodologies and solutions.



Alifax: an efficient service, whatever the situation.

We love to build lasting relationships with the companies that choose us; as a result, we are able to offer a well-organised, efficient service that meets the customers' needs, and provide a prompt and fully-operational aftersales support service, thanks to our team of highly qualified specialists.



ALIFAX R&D AND PRODUCTION





Alifax has a large facility in Nimis (UD) dedicated to the research, development and production of health products and service





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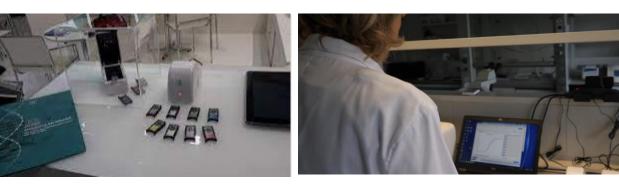
ALIFAX R&D



MOLECULAR BIOLOGY R&D IN TRIESTE



Alifax has an R&D site within Area Science Park of Trieste, one of the most important research site in Italy



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Alifax R&D: Protein Science

Research and development of monoclonal antibody and recombinant protein

Alifax Research & Development, Trieste

has acquired a fully equipped facility already present in Area Science Park, and a team of extremely skilled people with the expertise to follow the whole process of **selection/screening of monoclonal antibodies** and **production/characterization of recombinant proteins**.

Alifax R&D Protein science – APPLICATION

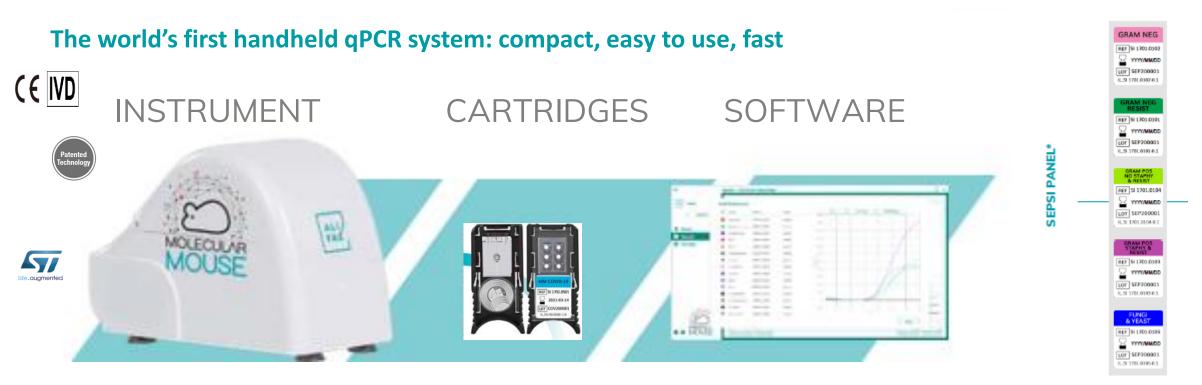
Alifax R&D is addressing the need of **fast**, **affordable**, **accurate**, **precise** and **easy-to-use** tests to complete the phenotypic panel of Alifax through cutting edge systems in diagnostic and prognostic field. The protein science team allows the **design**, **development**, **production** and **deep characterization** of protein of **high quality** and **low cost** to improve Alifax core business in the market of diagnostic tools with a focus in microbiology.

Fields of application:

- Rapid tests (diagnostic/prognostic)
- ELISA kit



Molecular biology line MOLECULAR MOUSE



Development and launching the molecular mouse platform, setting up a production facility to meet customer need.

Improvement of existing devices Design of new devices Evaluation of external platforms



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A. Pharmaceutical

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B. Medical Device

C. In Vitro diagnostic device

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Medicinal Products vs Devices: The Products

- Pharmaceuticals
- Limited number of products ~ 20,000
- Development by trial and selection on the basis of quality, safety and efficacy
- Based on pharmacology, chemistry, biotechnology, and genetic engineering
- Biologically active and effective when absorbed by the body

Medical Devices

- More than 500,000 products (different sizes, models, etc.)
- Designed specifically to perform certain functions based on quality, safety and performance
- Based on mechanical, electrical and/or materials engineering
- · Generally act by physical means

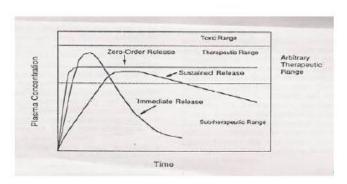






Medicinal Products vs Devices: Innovation

- Pharmaceuticals
- Continuous innovation via delivery improvements based on new science and technology
- Typically long product lifecycle
- "Breakthrough drugs"



- Medical Devices
- Continuous innovation based on new science, technology and available materials
- Generally short product lifecycle due to frequent iterations
- New devices bring added functions and clinical value based on incremental improvements





Medical Device: Definition

12. 7. 93

Official Journal of the European Communities

No L 169/1

COUNCIL DIRECTIVE 93/42/EEC of 14 June 1993 concerning medical devices

'medical device' means any instrument, apparatus, appliance, material or other article, whether used alone or in combination, including the software necessary for its proper application intended by the manufacturer to be used for human beings for the purpose of:

- diagnosis, prevention, monitoring, treatment or alleviation of disease,
- diagnosis, monitoring, treatment, alleviation of or compensation for an injury or handicap,
- investigation, replacement or modification of the anatomy or of a physiological process,

BUT

93/42/EEC Directive does not apply to in vitro diagnostic devices



CE – IVD In Vitro Diagnostic Device



In-Vitro diagnostic devices (IVDs) play a critical role in the healthcare solution. They allow healthcare providers and patients to efficiently and accurately detect diseases, conditions, or infections.

DIRECTIVE 98/79/EC OF THE EUROPEAN PARLIAMENT AND OF THE COUNCIL

of 27 October 1998

on in vitro diagnostic medical devices

"A device, whether used alone or in combination, intended by the manufacturer for the in-vitro examination of specimens derived from the human body solely or principally to provide information for diagnostic, monitoring or compatibility purposes. This includes reagents, calibrators, control materials, specimen receptacles, software, and related instruments or apparatus or other articles."

The **CE**-mark is a certification mark that indicates conformity with health, safety and environmental protection standard in the EU.

Each country has their own regulation.









CE – IVD In Vitro Diagnostic Device: Why are IVDs different from other medical devices?

- Run tests on a sample from the body in an artificial environment, most often a laboratory
- They rely on samples such as blood, tissue or urine to conduct diagnosis, predictive testing, screening, and monitor conditions.
- In some cases, **risk associated** with IVDs is linked to the possibility of **mis-diagnosis** (e.g. false positives or negatives...incorrect interpretation), not the device itself.

aid to diagnosis	р	prognostic	screening
diagnostic	monitoring	compa	nion diagnostic



Question time!



TOTAL AUTOMATION

MOLECULAR SYSTEMS CE-IVD/FDA/EUA*

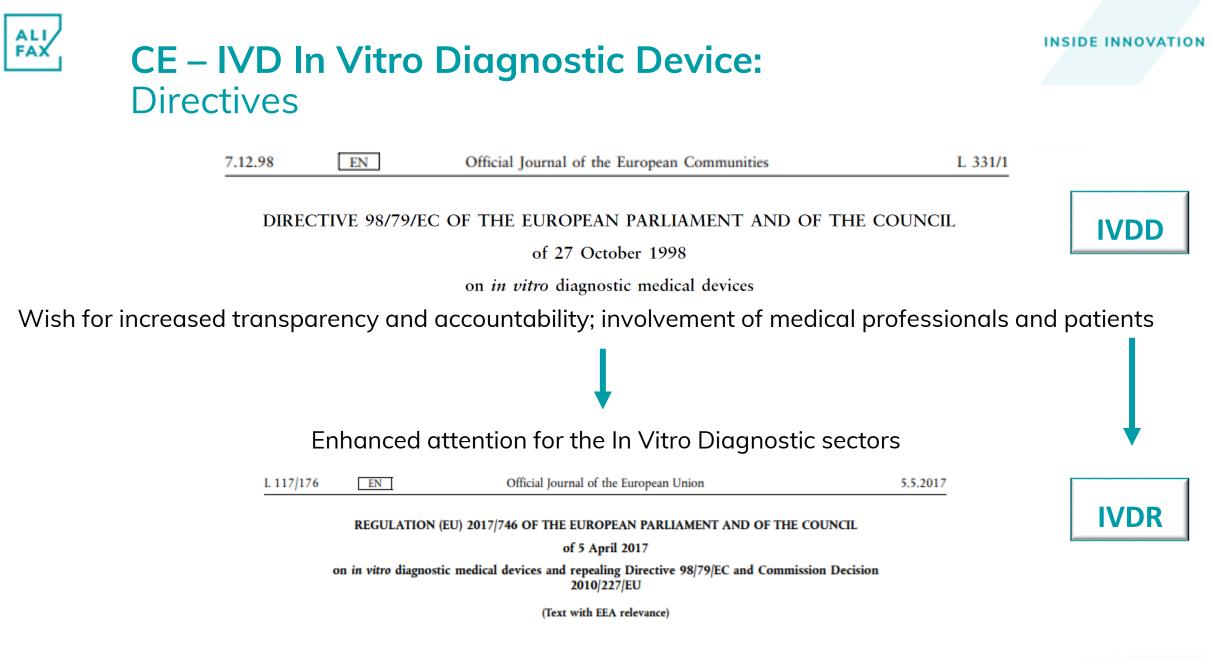
ALL IN

REAGENT KITS



Source: Genmark, Biofire, Diasorin

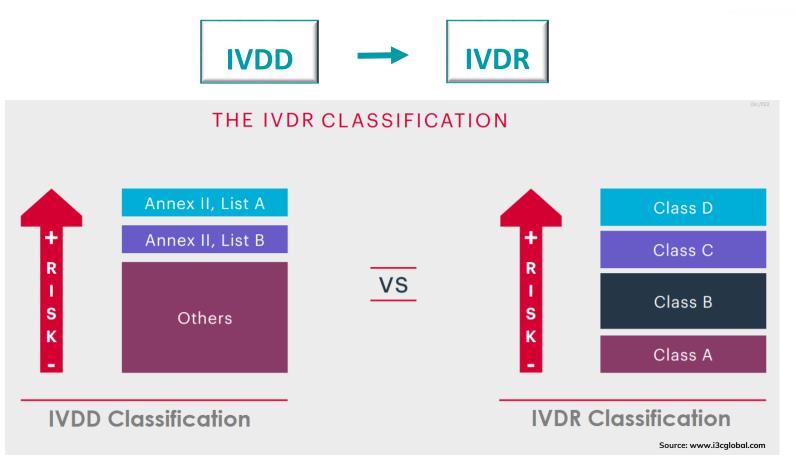




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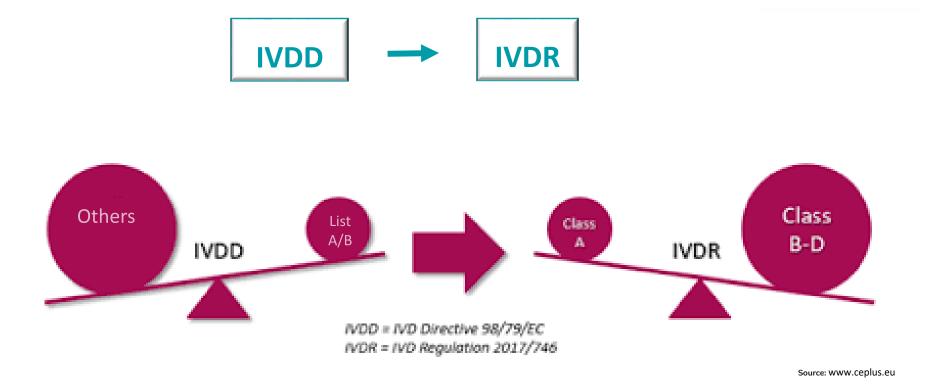
CE – IVD In Vitro Diagnostic Device: Directives



One of the main changes in IVDR transition is the changes in 'in vitro diagnostic device' classification



CE – IVD In Vitro Diagnostic Device: Directives



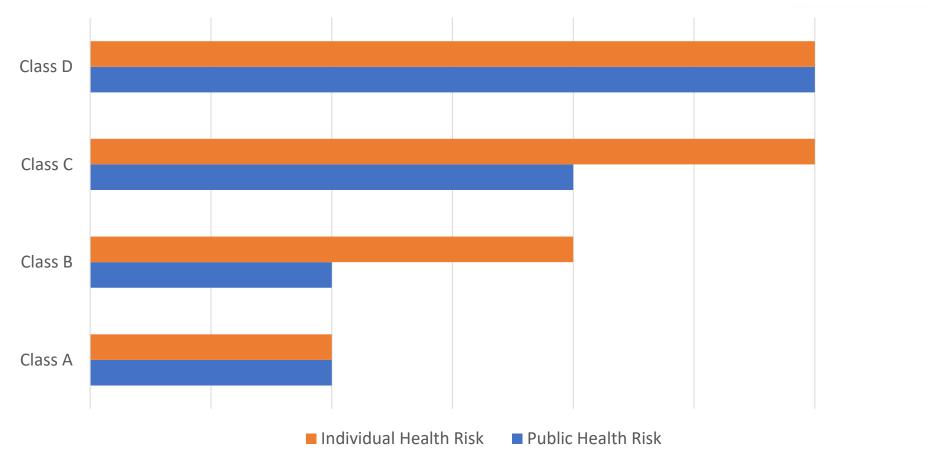
Many devices classified as 'Others' according to IVDD are classified as Class B, C and D according to IVDR

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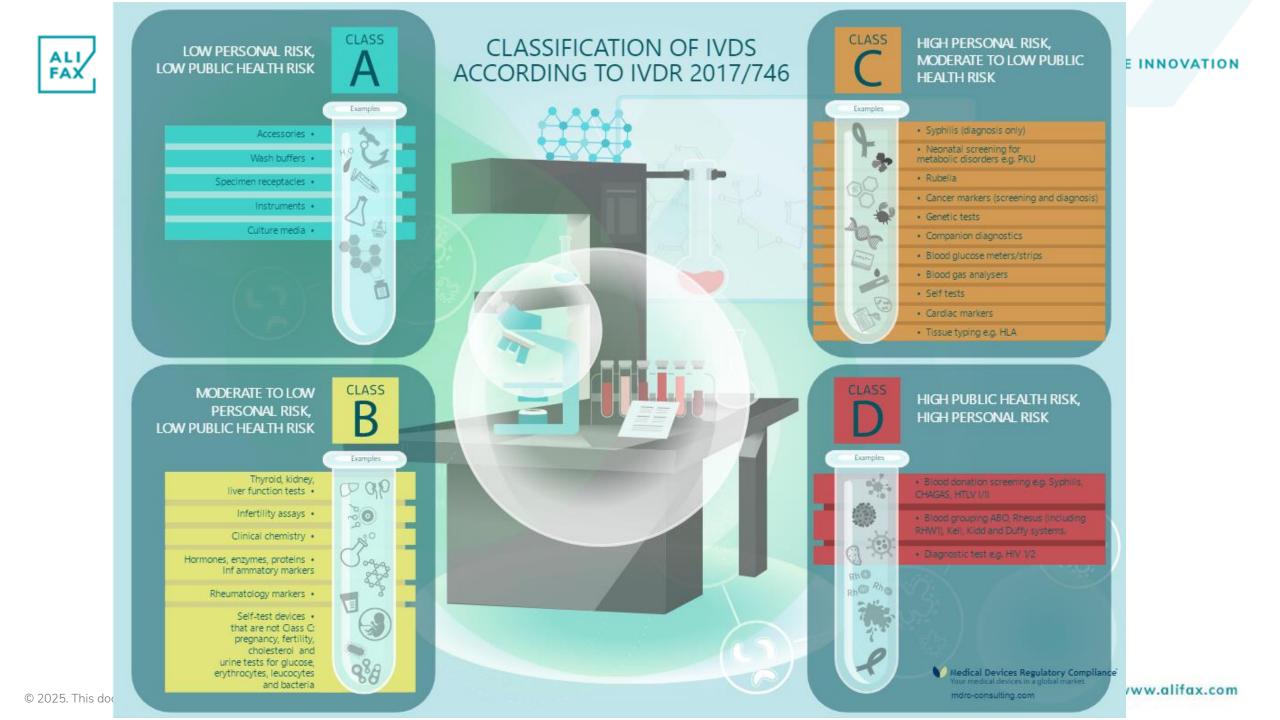


CE – IVD In Vitro Diagnostic Device: Directives

Risk according to IVDR classification



'in vitro diagnostic device' classification according to public and individual health risk in case of misdiagnosis

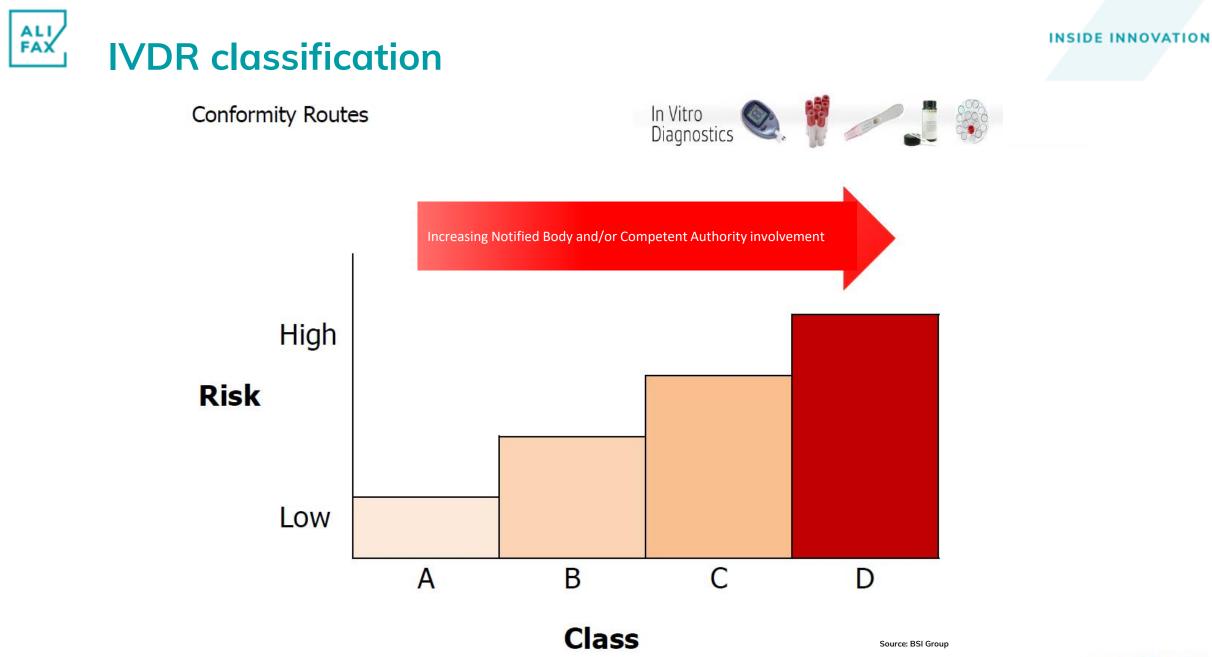




A **Notified Body** is an organization that assesses the conformity of certain products before being placed on the EU market

Under 98/79/CE directive **10-15%** IVD's require Notified Body assessment

Under IVDR regulation 2017/46 directive **85-90%** IVD's require Notified Body assessment



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In Vitro Diagnostic Device manufacturer

"Manufacturer is the natural or legal person with **responsibility for design and/or manufacture of a medical device with the intention of making the** medical **device available for use, under his name**; whether or not such a medical

device is designed and/or manufactured by that person himself or on his behalf by another person(s)"

Manufacturer has ultimate legal **responsibility** for ensuring **compliance with all applicable regulatory requirements** for the medical devices in the countries or jurisdictions where it is intended to be made available or sold, unless this responsibility is specifically imposed on another person by the Regulatory Authority (RA) within that jurisdiction.

Each country has their own regulation.

In Vitro Diagnostic device's manufacturers are ISO 13485 certified

Medical devices — Quality management systems — Requirements for regulatory purposes

Dispositifs médicaux — Systèmes de management de la qualité — Exigences à des fins réglementaires

INTERNATIONAL

STANDARD

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ISO

13485

Third edition 2016-03-01



ISO 13485 specifies **requirements for a quality management system (QMS)** where an organization needs to demonstrate its ability to provide medical devices and related services that consistently **meet customer and applicable regulatory requirements**. Such organizations can be involved in one or more stages of the life-cycle, including design and development, production, storage and distribution, installation, or servicing of a medical device and design and development or provision of associated activities (e.g. technical support).

ISO 13485 is **not mandatory**. You can create a QMS that suits your needs for your organization, so long as the processes of the QMS meet the legal and regulatory requirements for medical devices where you intend to manufacture and sell them. Even though ISO 13485 is not required for EU Medical Device Regulation (MDR) compliance, the EU MDR regulation requires that you have a QMS in place, and the **ISO 13485:2016 standard is the only QMS standard listed in the EU list of harmonized standards**, so most companies will use the ISO 13485 requirements to implement their QMS.



We often come across standards with the abbreviation "EN" e.g., EN ISO 13485:2016 or EN ISO 14971:2012. These are ISO standards that are **adopted by the European Commission** and **harmonized currently to the requirements of the European Directives** and thus, are called harmonized standards. With the introduction of the new regulations for medical devices, these standards are now being harmonized to the new regulations.

International Standards Organization

Ente Nazionale Italiano di Unificazione — UNI EN ISO 13485:2016 — Year of publication Others are:

- AFNOR:Association Française de Normalisation
- DIN: Deutsche Industrie Norm
- BS: British Standard

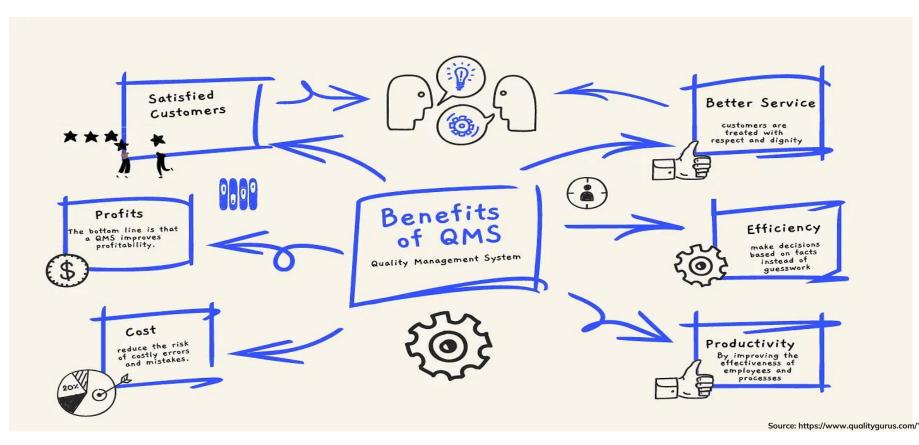
Identification of the standard

European Norm



Quality Management System

"A quality management system (QMS) is a set of policies, processes and procedures required for planning and execution (production/development/service) in the core business area of an organization (i.e., areas that can impact the organization's ability to meet customer requirements)."

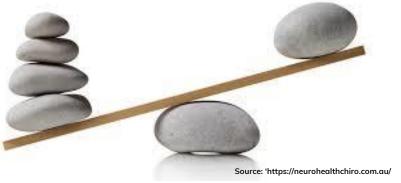


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Quality Management System



PROs

- Optimization of resources
- Increase efficiency
- Increase employee productivity
- Reduces Risk
- Deliver better products to customers
- Minimizes product and time waste
- Enhance brand image

CONs

- Requires substantial financial investment
- Can be difficult to implement without expertise
- Requires ongoing feedback and training
- Difficult to Understand
- > Can take years to show results
- Assumption of increased 'burocracy'

It has to be done properly to maximize benefit!



QMS: an example





How to be ISO 13485 certified

"The organization shall:

- document a quality management system and maintain its effectiveness in accordance with the requirements of this International Standard and applicable regulatory requirements.
- establish, implement and maintain any requirement, procedure, activity or arrangement required to be documented by this International Standard or applicable regulatory requirements.
- document the role(s) undertaken by the organization under the applicable regulatory requirements."

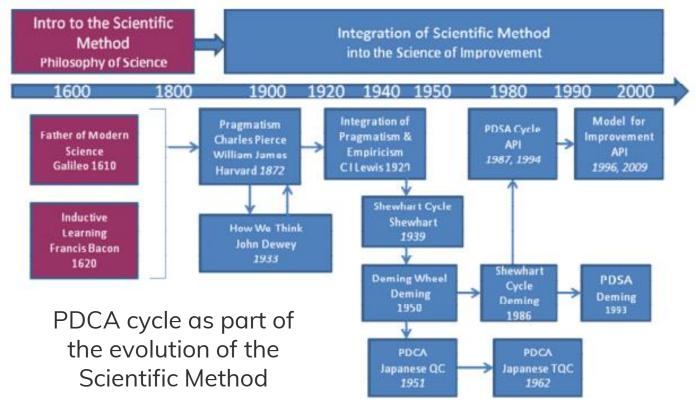




PDCA cycle

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The PDCA cycle stays at the base of any quality management system and it is an extremely important approach useful to fully understand the **general structure of a quality system**, independent from the type of business or type of industry it is related to.



Source: Moen, R., and Norman, C., "The History of the PDCA Cycle." In Proceedings of the 7th ANQ Congress, 2009



Originally created by Walter Shewhart in 1939 (one of the fathers of modern quality control), and later popularized by Edward Deming in 1950 (the other founding father). The premise is that **a** cycle for implementing change, when followed and repeated, will result in successive improvements in the process to which it was applied.

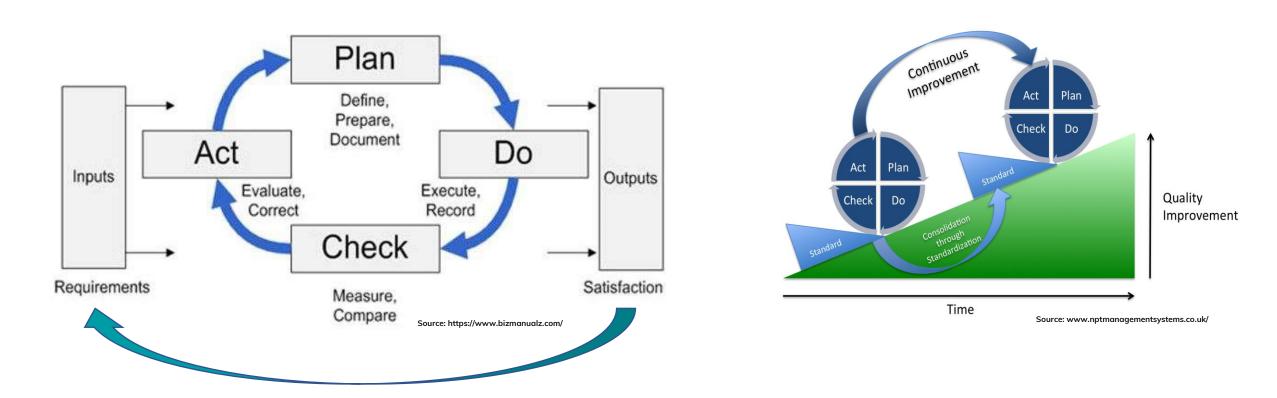
The PDCA can be summarized based on the following considerations:

- <u>Plan</u>: planning phase. This consists in the establishment of the objectives of the system and its processes, based on customer requirements and internal organization policies.
- **<u>D</u>o**: implementation of the plan
- <u>Check</u>: monitoring activities need to be performed, in order to check if the implementation phase was successful and the plan has been fully implemented.
- <u>A</u>ct: if during the monitoring phase, any actions to further improve performance/safety is identified, this needs to be implemented.

Source: Moen, R., and Norman, C., "The History of the PDCA Cycle." In Proceedings of the 7th ANQ Congress, 2009



PDCA cycle



Quality Management System: PDCA cycle as the basis for continuous improvement





How to be ISO 13485 certified

Audit

"Systematic, independent and documented process for obtaining audit evidence and evaluating it objectively to determine the extent to which the audit criteria are fulfilled"

- External audit: A <u>certification audit</u> is the audit your selected registrar will conduct to verify conformance against the ISO 13485 standard before they issue your official ISO 13485 certificate. After certification, your registrar will check-up on your periodically using <u>surveillance audits</u> to verify you are still upholding your QMS and the ISO requirements
- Internal audit: performed by the organization and is a self-examination of your organization's Quality Management System, performed on-site. Internal audits have many benefits including preparing your organization for external audits



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Medical Device Single Audit Program

conduct a single regulatory audit of a medical device manufacturer that satisfies the relevant requirements of the regulatory authorities participating in the program

MDSAP Members

- Therapeutic Goods Administration of <u>Australia</u>
- Brazil's Agência Nacional de Vigilância Sanitária
- Health Canada
- Japan's Ministry of Health, Labour and Welfare, and the Japanese Pharmaceuticals and Medical Devices Agency
- <u>U.S.</u> Food and Drug Administration











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After graduation?

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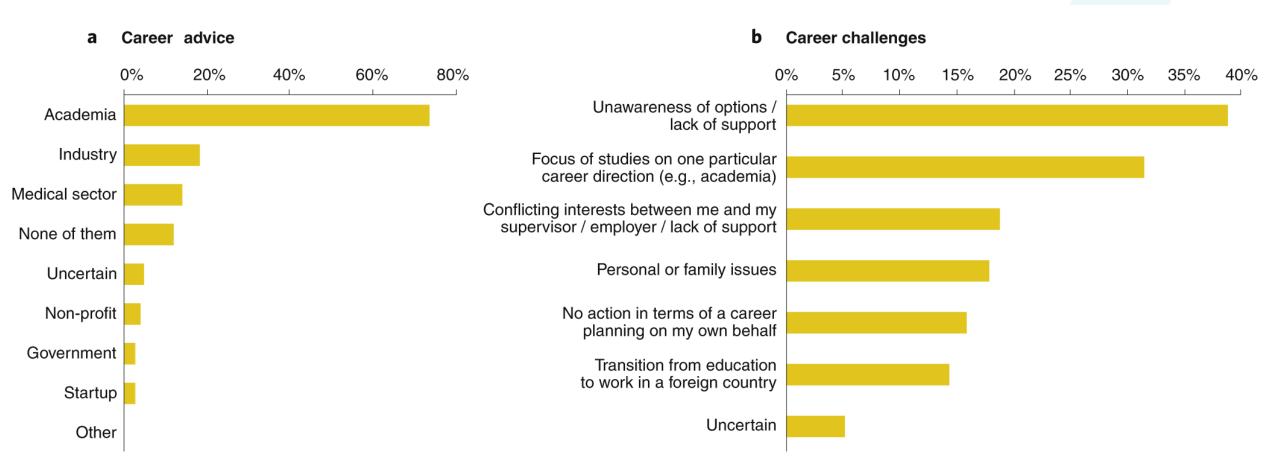


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After graduation?

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Survey of 300 graduate and postgraduate students in the United States and Europe.

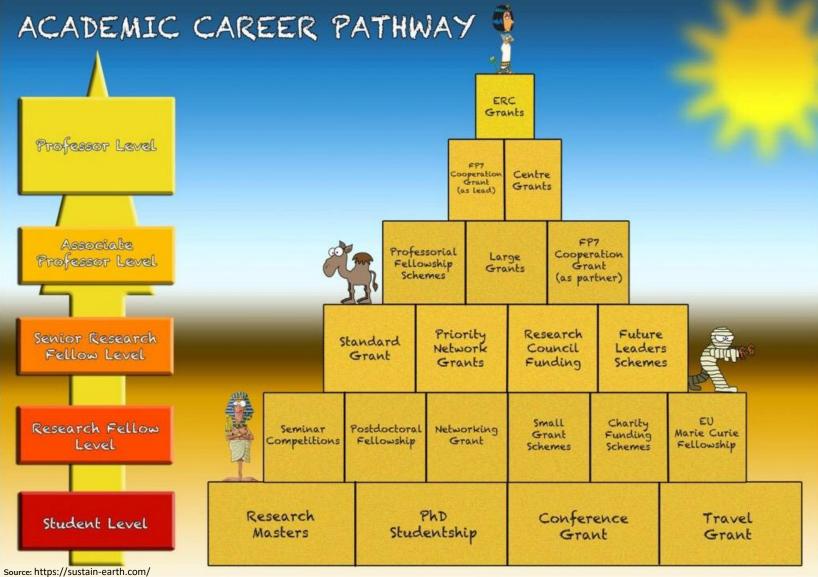
a. Students received the most career advice about academic careers. b. A large proportion of students felt a lack of support and awareness of career options blunted their ability to reach their ideal careers.

Source: Gehr, S et al, Translating academic careers into industry healthcare professions. Nat Biotechnol 38, 758–763 (2020).

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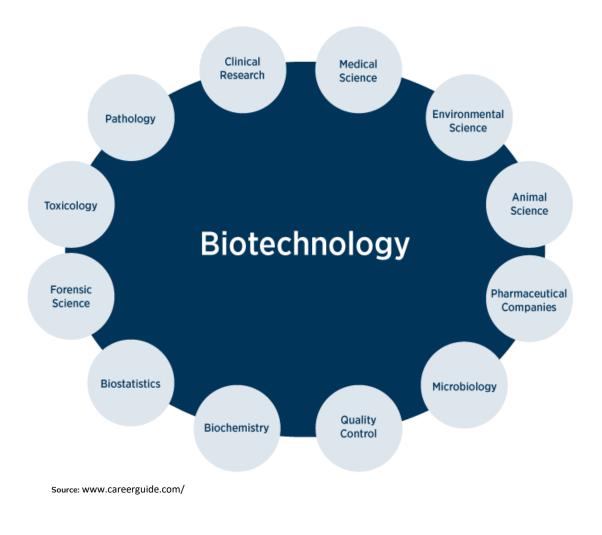
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Industrial career



Marketing Production

Quality control

R&D

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Scientific technical support

Administration

Product Specialist

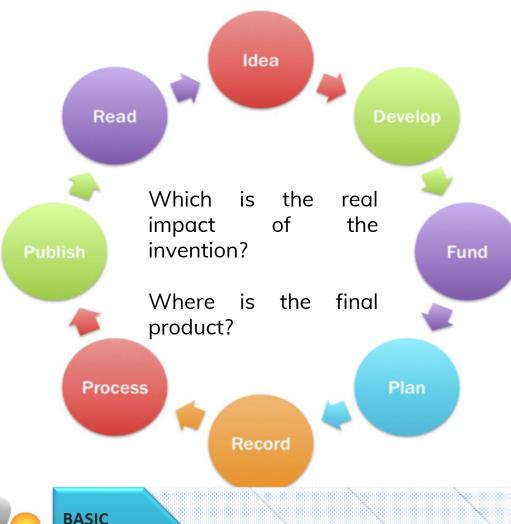
Manager

Sells

Technician

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Basic research as a road toward a better life INSIDE INNOVATION



The final aim of basic research is to increase knowledge to improve the quality of life.

Sometimes useful R&D ideas can not be translated into a product due to feasibility issue



RESEARCH

FEASIBILITY PLANNING PROTOTYPE PRE-SERIE VALIDATION

ION REGULATORY APPROVAL & LAUNCH



Basic research: different perspectives academia vs industry

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- User needs
- Competitor / Patent
- Quality / Costs
- Prototype production, verification, validation
- Time to market



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Basic vs Applied Research

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Research

- noun: the systematic investigation into and study of materials and sources in order to establish facts and research new conclusions.
- verb: investigate systematically

Industrial research

The planned research or critical investigation aims at the acquisition of new knowledge and skills for developing new products, processes or services or for bringing about a significant improvement in existing products, processes or services. (source 'European Union')

Basic vs Applied Research

Basic Research

- To accumulate information, extending the base of knowledge ina discipline why?
- Pure science (i.e. Bech scientist/ natural science)
- Identify functional relationships
- May not have immediate relevance
- Critical to the survival of applied research

Applied Research

- To find immediate solution to an existing problem-what is the goal?
- Clinical science (i.e. Practice settings)
- Development of new products, processes or services or for bringing about a significant improvement in existing products, processes or services
- Aimed to solve problems
- Based on basic research



Basic vs Applied Research

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Academic Research

Both positive and negative outcomes are equally valid and important contributions to the body of knowledge that the world shares

Industrial research

industrial research success is new knowledge that leads to new products, processes or services. Due diligence needed to invest only in feasible projects.

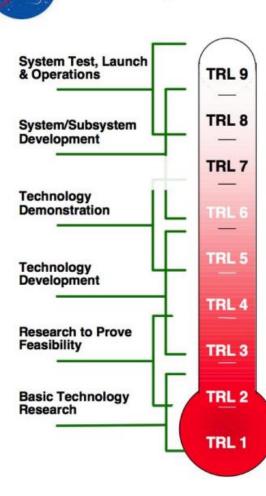
Industrial research is similar to, but distinct from, academic research. Both fields share the **same rigour**, although their **goals** are **different**. Within the academic world success can be defined as discovering new knowledge. There is a subtle but important difference which affects the type of research and hence work that industrial research teams undertake to reach the market and improve disease management.

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Technology Readiness Level

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NASA developed it during 1974 in respect of planning the Jupiter Orbiter design team. The original definition of TRL involved seven levels of development stages, but the current one, which has been adopted by NASA and European Union, now has nine levels.



Actual system "flight proven" through successful mission operations

Actual system completed and "flight qualified" through test and demonstration (Ground or Flight)

System prototype demonstration in a space environment

System/subsystem model or prototype demonstration in a relevant environment (Ground or Space)

Component and/or breadboard validation in relevant environment

Component and/or breadboard validation in laboratory environment

Analytical and experimental critical function and/or characteristic proof-of-concept

Technology concept and/or application formulated

Basic principles observed and reported

NASA/DOD Technology Readiness Level

Technology Readiness Level

- TRL 0: Idea. Unproven concept, no testing has been performed.
- TRL 1: Basic research. Principles postulated and observed but no experimental proof available.
- TRL 2: Technology formulation. Concept and application have been formulated.
- TRL 3: Applied research. First laboratory tests completed; proof of concept.
- TRL 4: Small scale prototype built in a laboratory environment ("ugly" prototype).
- TRL 5: Large scale prototype tested in intended environment.
- TRL 6: Prototype system tested in intended environment close to expected performance.
- TRL 7: Demonstration system operating in operational environment at pre-commercial scale.
- TRL 8: First of a kind commercial system. Manufacturing issues solved.
- TRL 9: Full commercial application, technology available for consumers.

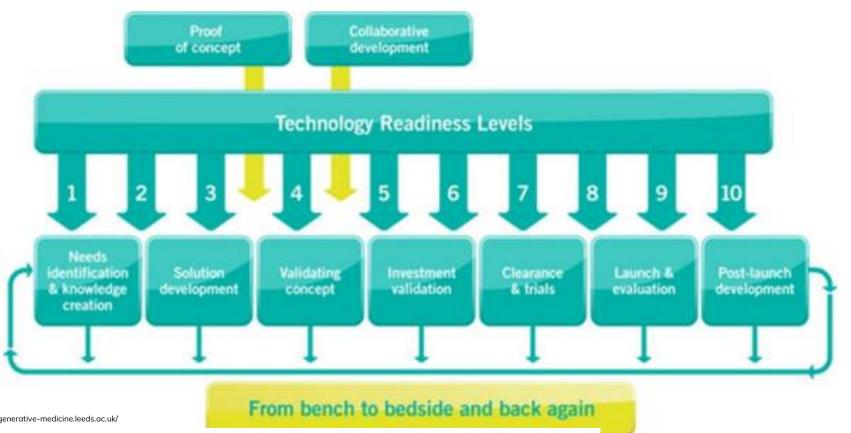
Source: European Commission

TRL evaluation applied to several applications



Late Preclinical

Example of Technology Readiness Levels (TRL) using in medical device development



Source: https://regenerative-medicine.leeds.ac.uk/

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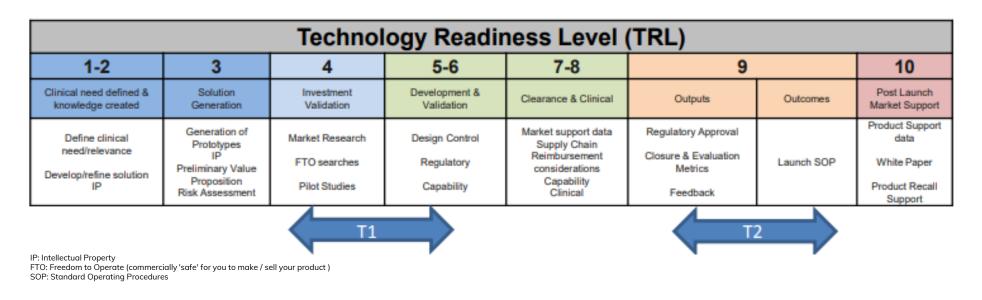
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Launch

Technology Readiness Level

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First gap (T1): "...translating ideas from basic and clinical research into the development of new products and approaches to diagnosis/prognosis/treatment of disease and illness"

Second gap (T2): "...implementing those new products and approaches into clinical practice" – ie disconnect between the development and the implementation of new interventions"

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Basic research: different perspectives academia vs industry

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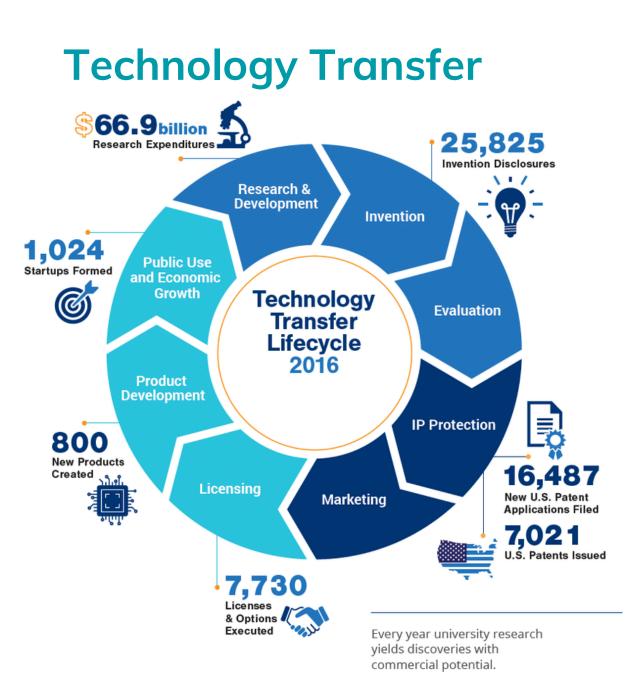


- User needs
- Competitor / Patent
- Quality / Costs
- Prototype production, verification, validation
- Time to market



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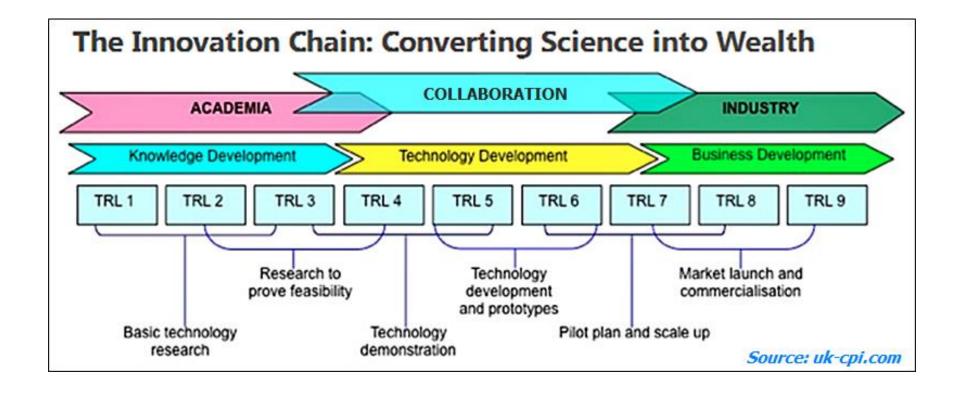






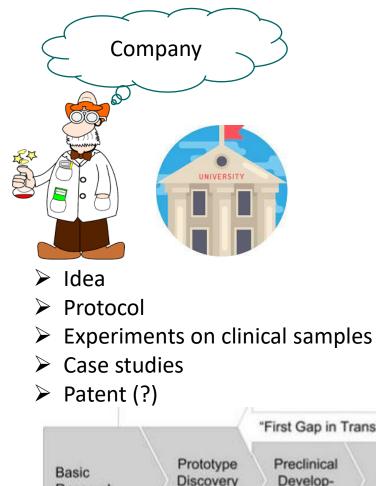
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Technology transfer (TT) refers to the process of conveying results stemming from scientific and technological research to the market place and to wider society, along with associated skills and procedures, and is as such an intrinsic part of the technological innovation process.



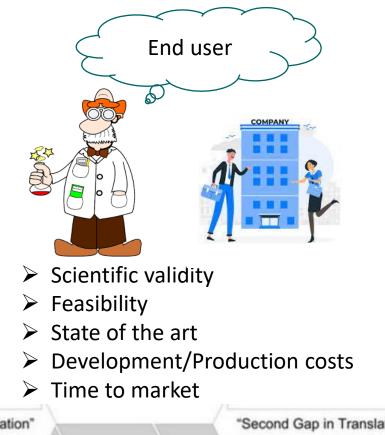
Technology Transfer

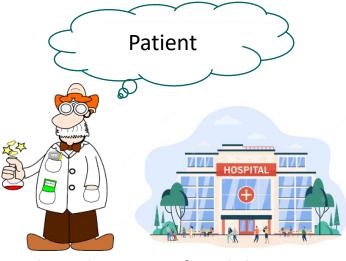
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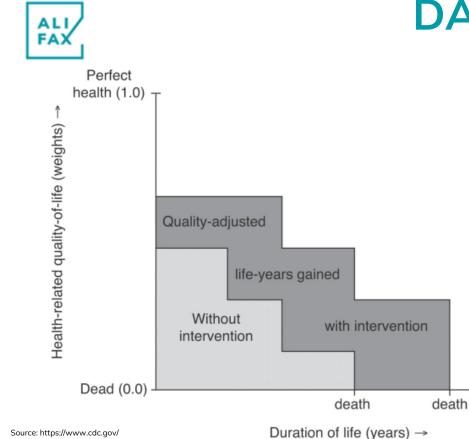


- Clinical practice feasibility
- Diagnostic accuracy/reliability
- Time to Result
- ➤ Cost
- Risk/benefit: QALY/DALY



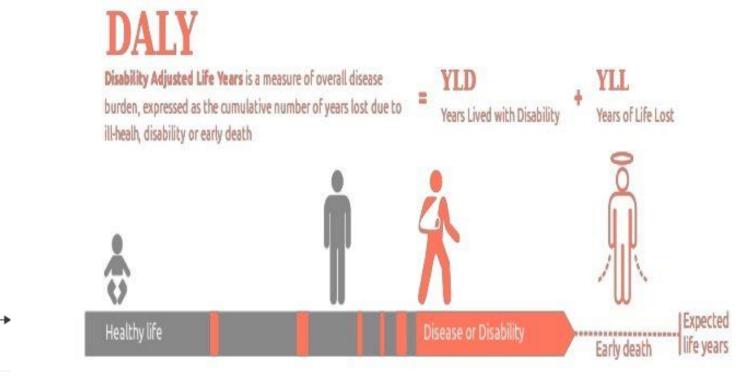
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QALYs (Quality-Adjusted Life Year)= years lived in perfect health gained DALYs ((Disability-Adjusted Life Year)= years in perfect health lost



DALY and QALY

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Source: https://www.publichealthnotes.com/

QALYs is the arithmetic product of life expectancy combined with a measure of the quality of life-years remaining.

DALYs: the sum of the years of life lost to due to premature mortality (YLLs) and the years lived with a disability (YLDs) due to prevalent cases of the disease or health condition in a population.

One QALY equates to one year in perfect health.

One DALY equates the loss of the equivalent of 1 year of full health.

www.alifax.com



4 miRNA x diagnosis of Venous Thrombosis

CLINICAL NEED

Venous thrombosis (VT) is a complex condition and chronic disease with a highly heritable genetic component in people with acquired genetic disorders of hypercoagulation and it is also associated to several conditions such as hospitalization, immobility, trauma, pregnancy and cancer. Common associated life-threatening disorders are Deep Vein Thrombosis (DVT) and Pulmonary Embolism (PE), which presents a recurrence risk in 30% of all patients within the first 10 years post first event.

Current diagnostic methods both of DVT and PE are based in imaging techniques (MRI, PET, ultrasound, X-ray) and in-vitro procedures (Ddimer blood test) which cannot be used for predictive use.



INNOVATIVE ASPECTS

The identification of these 4 validated innovative plasma miRNAs biomarkers will allow:

- The development of a non-invasive diagnostic and prognostic kit.
- The prediction for the risk of venous thrombosis event based in MicroRNAs.
- The diagnosis/prognosis of those people who would not be detected to develop thrombosis through conventional risk factors.
- To assess the risk of recurrence of thrombosis in patients who have already had it.

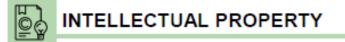


VT incidence is estimated at 1 to 2 per 1000 person-years, of which 30% will experience recurrence within 10 years after the first event.

The current market for DVT and PE are focussed in the diagnostic and treatment phases. Therefore, the current invention can address a % of these markets, reducing the cost associated to recurrent events. For instance, the DVT treatment market is expected to witness market growth at a rate of 9.5% in the forecast period of 2021 to 2028.

STAGE OF DEVELOPMENT

The current invention has been demonstrated in a research study with the largest sample to have been examined. The 4 miRNAs biomarkers have been validated to be differentially expressed in patients with VT and its potential as predictors of VT discussed. Next steps are to develop a prototype of the diagnostic kit and validate it.



PCT patent application: PCT/EP2021/055174 (2/3/2021). Priority date: 2/3/2020. The patent protects the use of this set of biomarkers for the diagnosis and prognosis of Venous Thrombosis. As of august 2022, the patent application was filed in the USA and in EU.

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A huge effort to develop a product

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